



Evidence-Based Management from Lithuanian Government Perspective

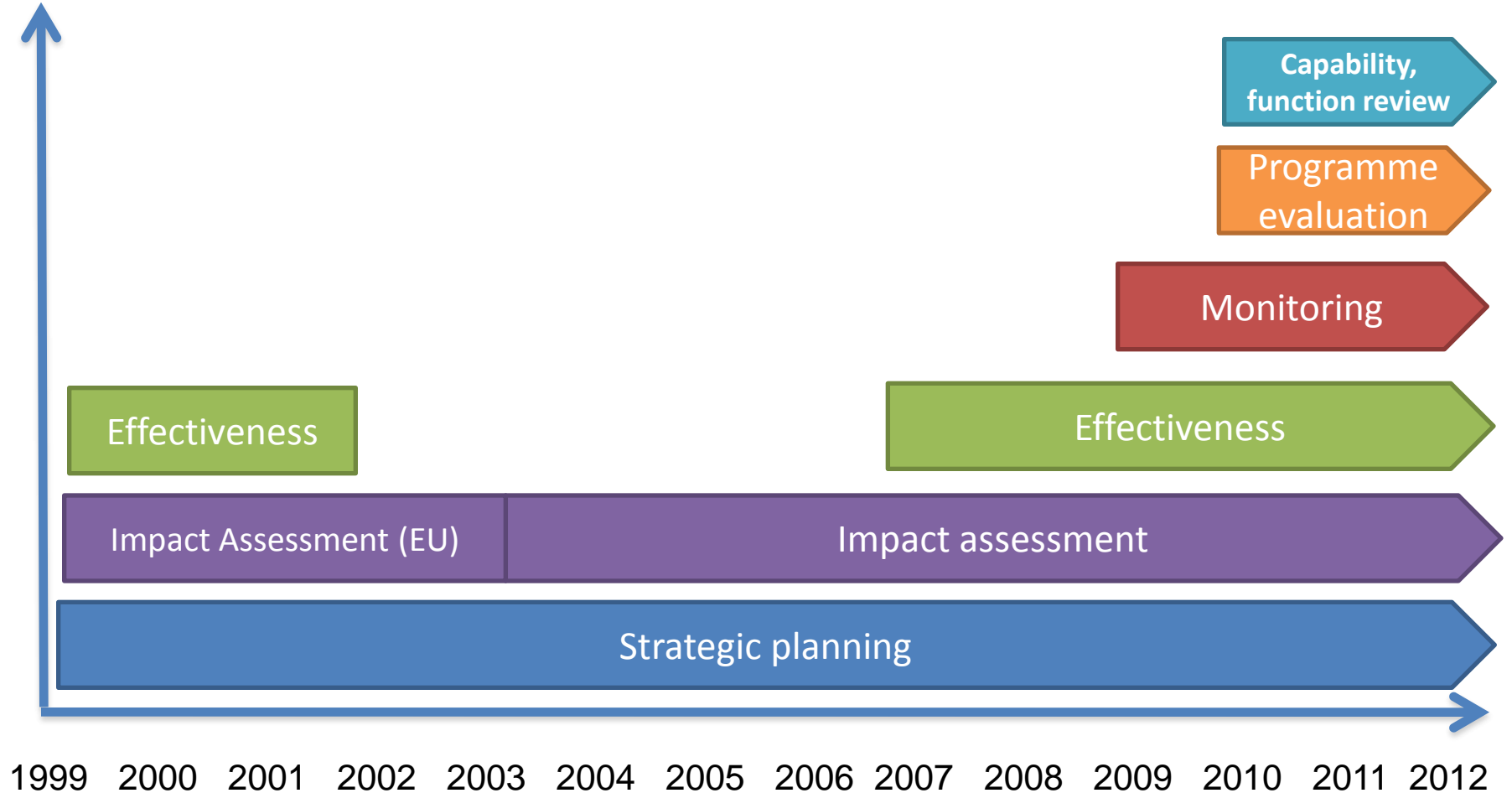
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Evidence-Based Management Tools

Evidence-Based Manag
Tools



Evidence-Based Management:Gov Programmes

Government	Programme Statement	Implemented Initiatives
10th 1999-2000	<p>Implement principles of strategic planning</p> <p>Conduct complex audit of management system</p> <p>Improve drafting legal acts</p>	<p>Strategic Planning (planning process, priorities, indicators)</p> <p>Effectiveness Reviews</p>
11th 2000-2001	<p>Assess impact of legal acts and implementation costs</p> <p>Conduct audit of management functions</p> <p>Performance must be based on strategic plans</p>	<p>Effectiveness Reviews</p>
12th 2001-2004	<p>Prepare procedures how inform about use of appropriations evaluating efficiency and effectiveness</p> <p>Finance programmes based on real economic evaluation (figures)</p> <p>Draft concept papers of legal acts</p> <p>Conduct audit of managing of institutions</p> <p>Improve strategic planning system focusing on control</p>	<p>Impact Assessment</p> <p>Strategic Planning (indicators)</p>
13th 2004-2006	<p>Form budget by budget programmes</p> <p>Form control and publicity system of use of appropriations and property</p> <p>Establish that experts, science, enterprise institutions assess impact of legal acts</p> <p>Avoid frequent change of legal acts</p>	

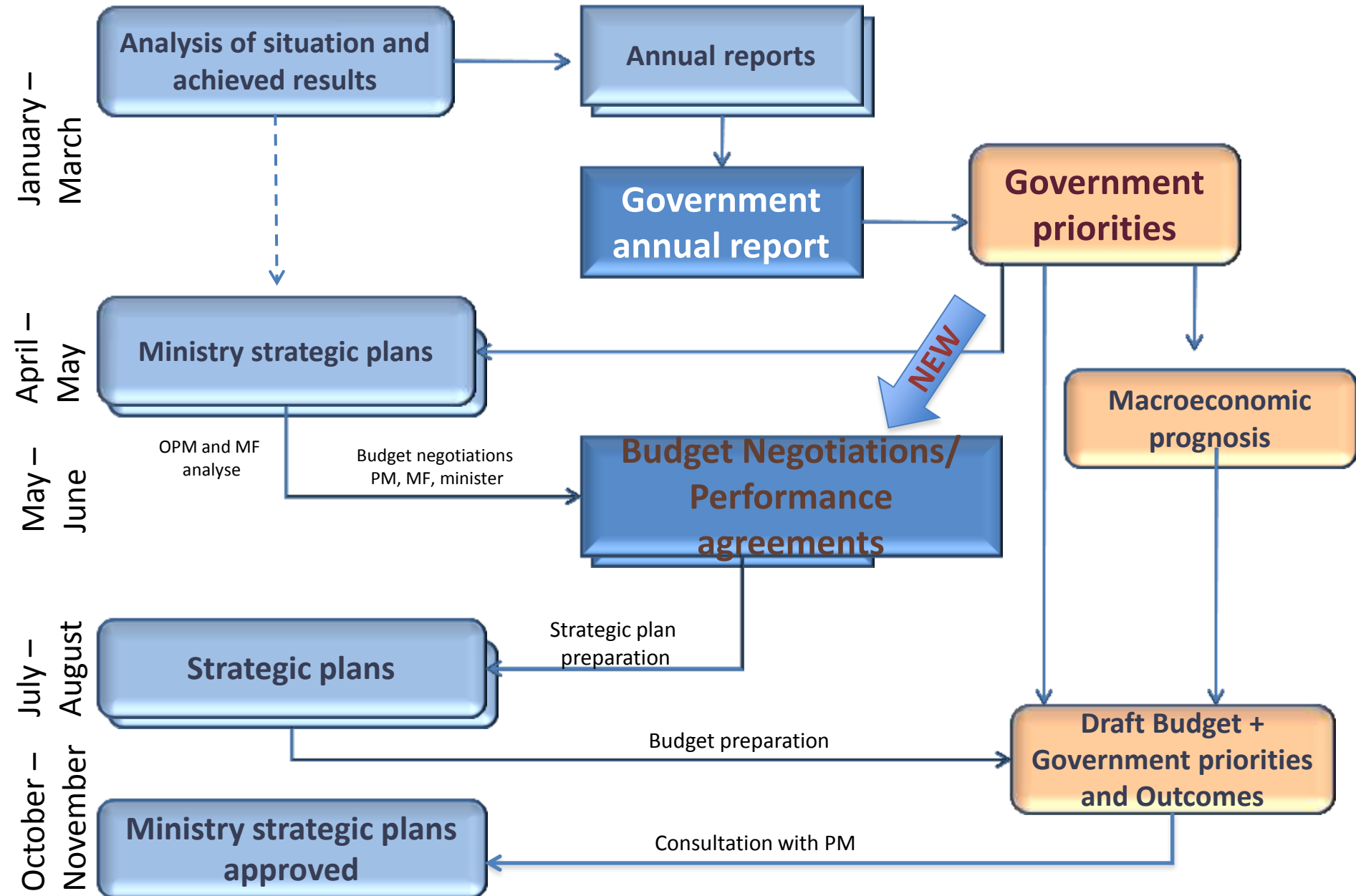
Evidence-Based Management:Gov Programmes (2)

Government	Programme Statement	Implemented Initiatives
<p>14th 2006-2008</p>	<p>Form budget by budget programmes</p> <p>Form control and publicity system of use of appropriations and property</p> <p>Establish that experts, science, enterprise institutions assess impact of legal acts</p> <p>Avoid frequent change of legal acts</p>	<p>Effectiveness Reviews</p>
<p>15th 2008-2012</p>	<p>Create institutions' accountability and evaluation system of reached results in implementing Government priorities and strategic goals</p> <p>Conduct audits of performance and functions of state institutions. Continue performance of „Sunset Commissions“</p> <p>Approve methodology on assessing administrative burden on citizens</p> <p>Improve draft decisions impact assessment system, apply cost-benefit analyses. Create legal acts review system</p> <p>Assure that realistic positive and negative consequences are evaluated when approving legal acts</p> <p>Prepare concept papers</p> <p>Implement monitoring system of performance indicators. Create evaluation system of achievement of budget programmes' goals</p>	<p>Performance indicators, Monitoring IT system (2010)</p> <p>Functional review system(2011)</p> <p>Programme evaluation system(2011)</p> <p>Impact assessment (costs/benefits, ex-post)</p> <p>Capability review(2011)</p>

Strategic planning system



Annual results based budget cycle



Budget negotiations



Challenge – information!

Government Priorities – good practice (Contents – Business development)

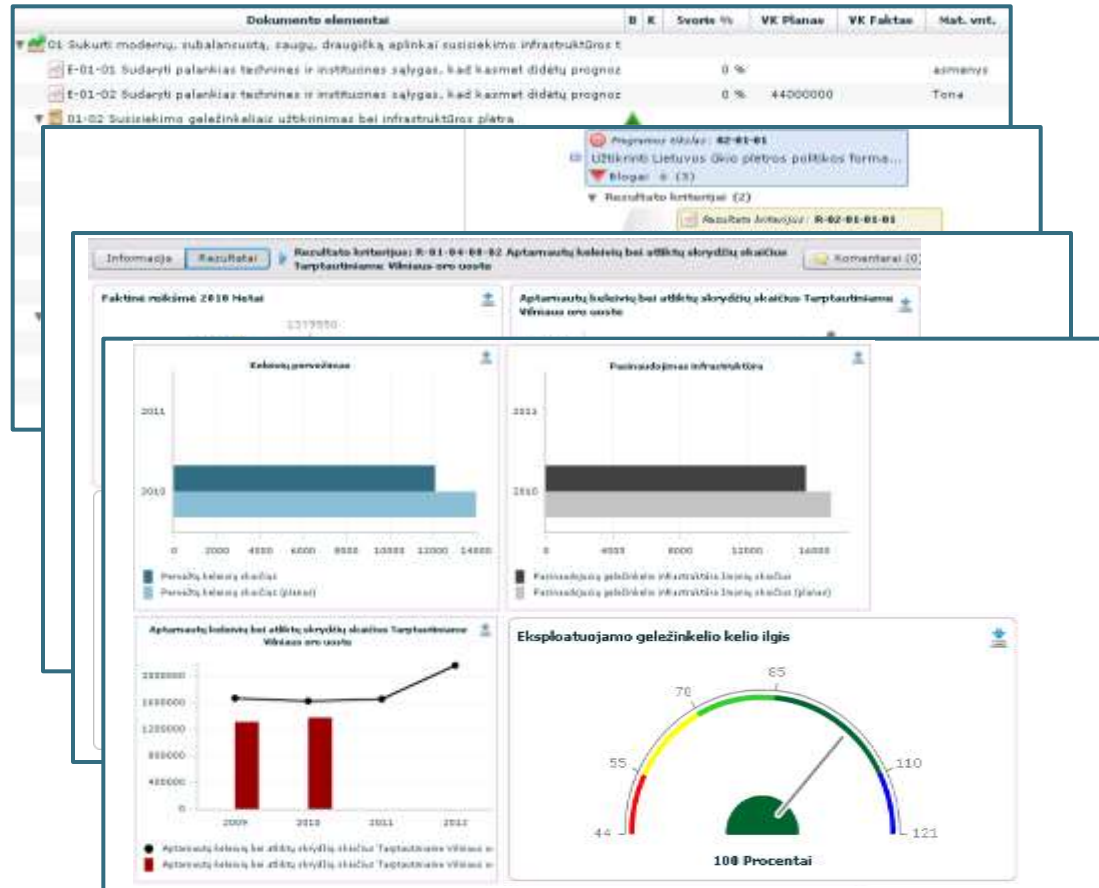
Tasks/ projects	Deadline	Responsible
1. Better business inspection: - Prepare and introduce questionnaires for business inspections - Implement “2 dates” rule to announce new business requirements	III quarter II quarter	Ministry of Economy - coordinator
2. Better business environment: - Introduce “Consult, do not punish” for first-year businesses - Ensure e-establishment for micro-businesses - Cut VAT registration from 7 to 3 wd	III quarter III quarter I quarter	Ministry of Ec. Ministry of Jus. Tax Insp.
...		

Targets	2011	2012
Business Environment Index (WB Doing Business) (LT position)	20	17

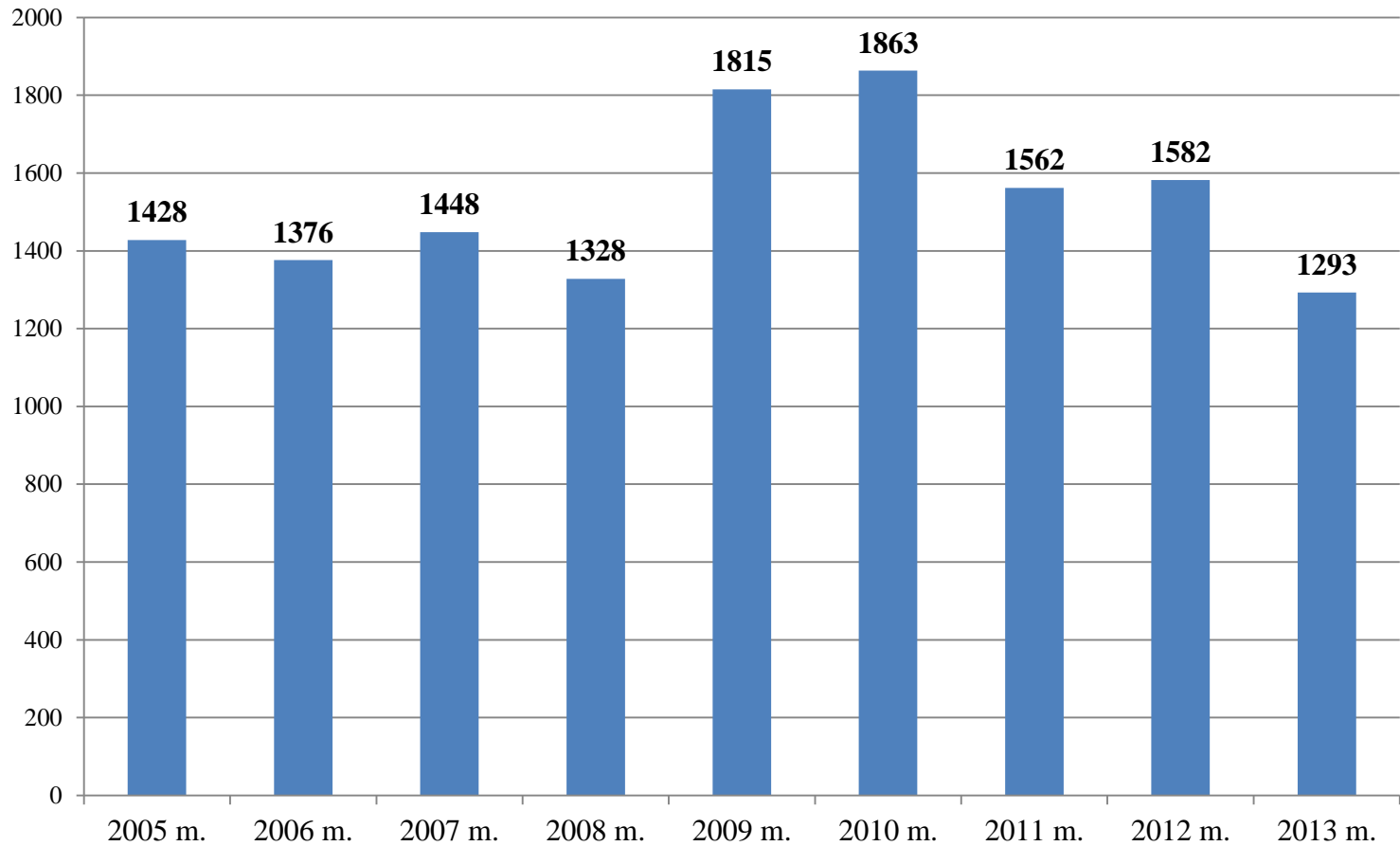
Performance monitoring - IT solutions

Benefits

- Linkages between different documents and their elements
- Performance indicators change dynamics
- Real time tracking possibilities
- Analysis of budget spending
- Performance indicators data visualization
- Time frames for measures
- Analytical tools
- Etc.



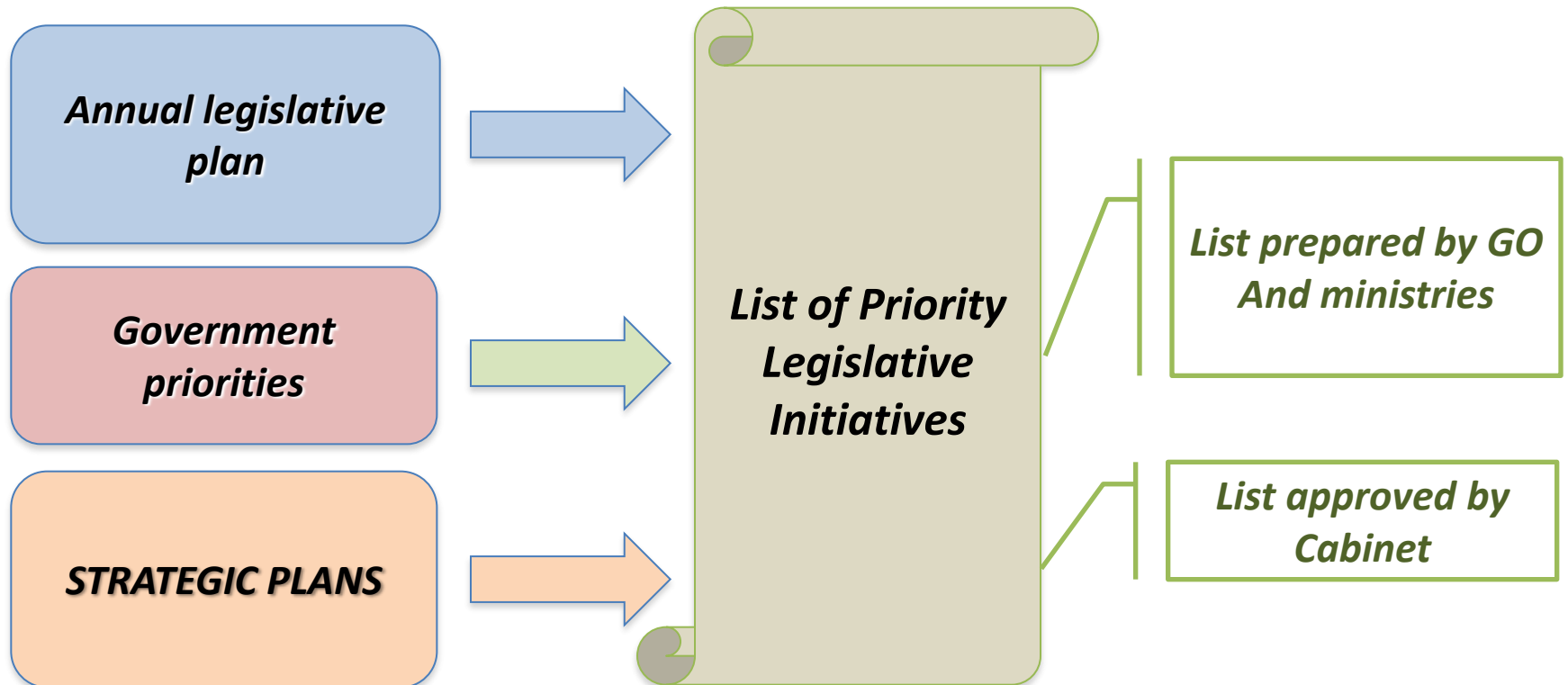
Trends in decisions - numbers



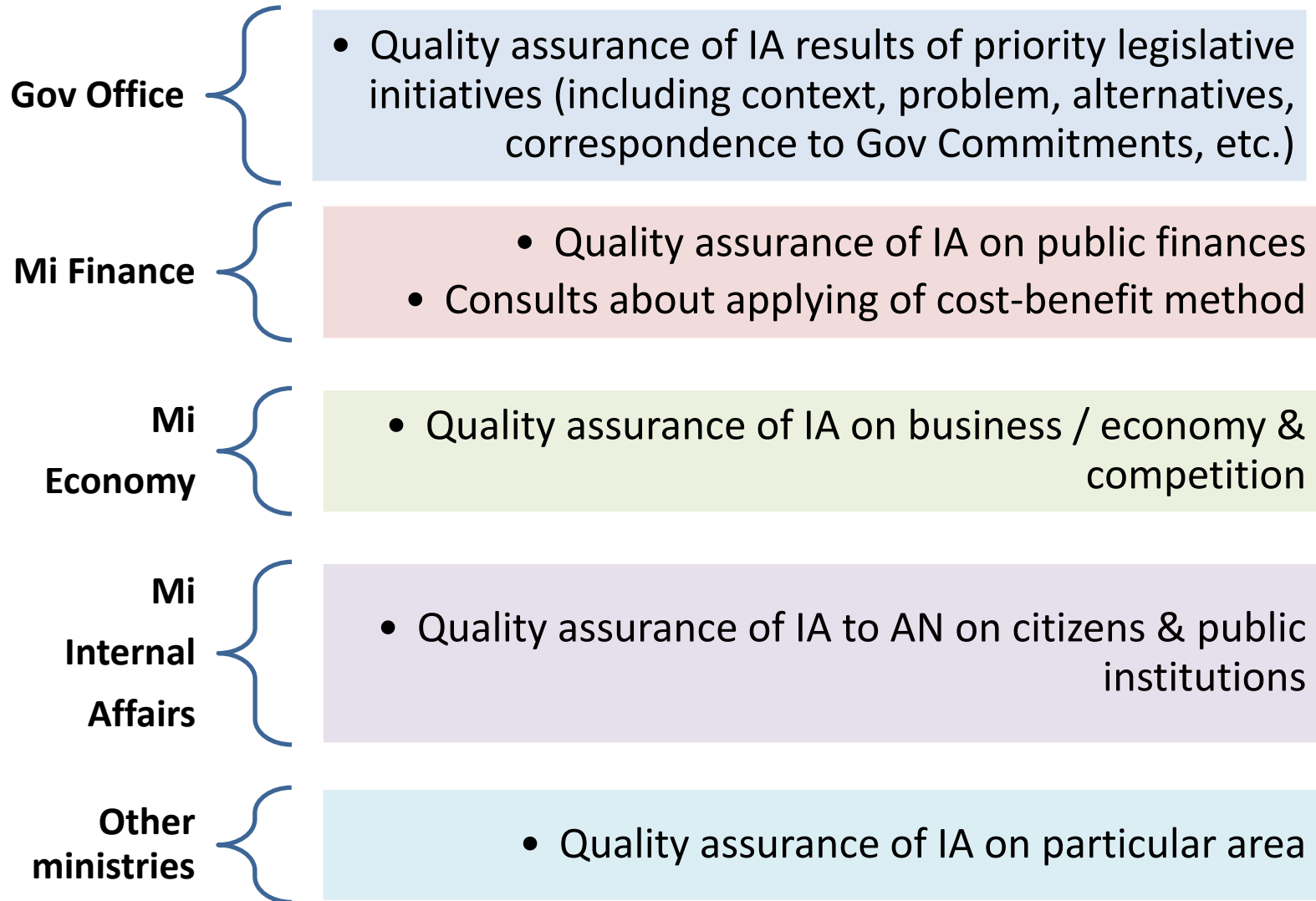
Changes in IA system

2003-2012	From 2013
Basic & expanded IA	IA according to proportionality principle (proportional to possible impacts)
IA for all decisions submitted to the Gov.	Established priority legislative initiatives
Basic impact aspects: corresponding area; public finance; economic; social	Leading impact aspects: corresponding area; public finance; economic; administrative burden
Ad hoc quality assurance	Institutionalised (decentralised) quality assurance
IA results submitted at the same time as particular decisions	IA results submitted before particular decision is received
Collaboration – just result of goodwill	Contact list – assumption to realize the principle of collaboration

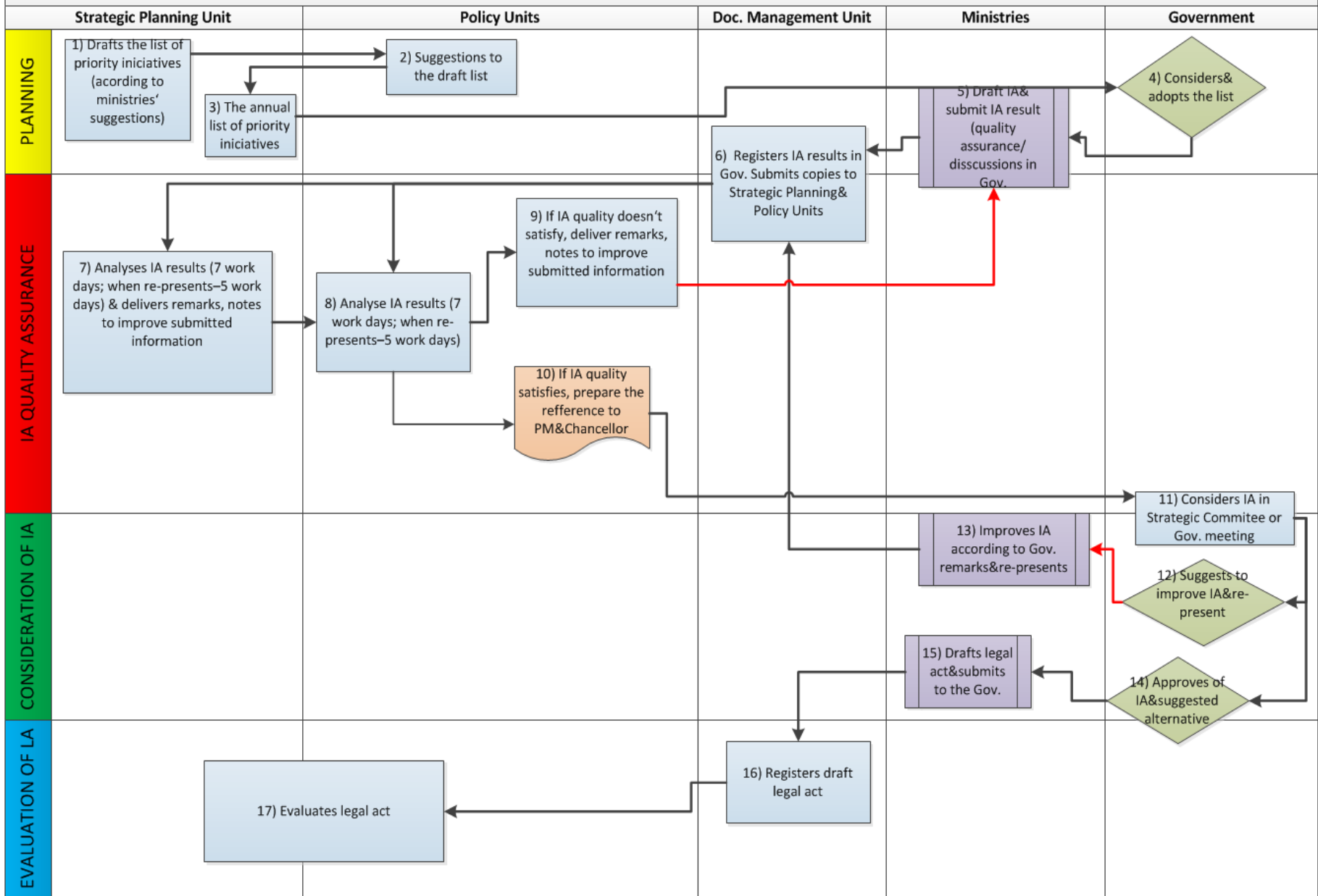
Identification of Priority Legislative Initiatives



Quality assurance institutional framework



QUALITY ASSURANCE OF IMPACT ASSESSMENT OF PRIORITY INITIATIVES IN GOVERNMENT OFFICE



Future Challenges remain:

- ensuring evidence-based public governance framework remains **relevant to changing environment and political needs**
- increasing **policy analysis and evaluation capacity** within government
- ensuring **performance information** is **not ignored** and informs planning